

**Mark Healy - Chief Operating Officer, National Financial**

Mark Healy is executive vice president and chief operating officer for National Financial, a Fidelity Investments company. Fidelity Investments is the largest mutual fund company in the United States, the No. 1 provider of workplace retirement savings plans and a leading online brokerage firm. Mr. Healy oversees the competitive strategy, business and operational infrastructure, and client integration and acquisitions for National Financial.

At National Financial, Mr. Healy is driving the creation of new outsourcing business models that help clients leverage the efficiencies gained from outsourcing, but in new ways that enable firms to retain more control over their key functions. For guiding the development of these new models that give firms more "a la carte" choices in outsourcing, Mr. Healy has been cited in *Securities Industry News* as "putting a new spin on the whole outsourcing paradigm." Mr. Healy has also been a champion of identifying new ways that technology can help drive growth and manage risk, especially through the use of workflow and imaging solutions.

Mr. Healy joined Fidelity in 2002 as the chief financial officer for National Financial. He assumed his current position in June 2004.

Prior to joining Fidelity, Mr. Healy served as chief operation officer and chief financial officer for TD Securities and TD Holdings in New York. He was chief financial officer for SBC GSI/Swiss Bank Corp. in New York from 1991 to 1995, and a controller for Sanwa Bank Securities in 1988. Mr. Healy began his career in financial services in 1986 when he served as a senior auditor with Oppenheim, Appel, Dixon & Co.

Mr. Healy received a Bachelor of Science degree in public accounting from Long Island University—CW Post campus in 1985. He received the Wall Street Top 50 Irish American Award in 2000 and 2001.